

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

SCHEDULE 14A
Proxy Statement Pursuant to Section 14(a) of the
Securities Exchange Act of 1934 (Amendment No.)

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material under §240.14a-12

West Pharmaceutical Services, Inc.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
 - Fee paid previously with preliminary materials.
 - Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a6(i)(1) and 0-11
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WEST PHARMACEUTICAL SERVICES, INC.
C/O BROADRIDGE CORPORATE ISSUER SOLUTIONS
P.O. BOX 1342
BRENTWOOD, NY 11717

Your **Vote** Counts!

WEST PHARMACEUTICAL SERVICES, INC.

2026 Annual Meeting

Vote by May 3, 2026 11:59 P.M. EDT. For shares held in a Plan, vote by April 30, 2026 11:59 P.M. EDT.



V88228-P45265

You invested in WEST PHARMACEUTICAL SERVICES, INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy materials for the shareholder meeting to be held on May 4, 2026.**

Get informed before you vote

View the Notice and Proxy Statement and 2025 Annual Report on Form 10-K online OR you can receive a free paper or email copy of the material(s) by requesting prior to April 20, 2026. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #

Smartphone users

Point your camera here and vote without entering a control number



Vote Virtually at the Meeting*

May 4, 2026
9:30 AM EDT

Virtually at:
www.virtualshareholdermeeting.com/WST2026

*Please check the meeting materials for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming shareholder meeting. Please follow the instructions on the reverse side to vote these important matters.

Voting Items	Board Recommendations
1. Election of Directors	
Nominees:	
1a. Mark A. Buthman	✔ For
1b. William F. Feehery	✔ For
1c. Robert F. Friel	✔ For
1d. Eric M. Green	✔ For
1e. Janet B. Haugen	✔ For
1f. Molly E. Joseph	✔ For
1g. Deborah L. V. Keller	✔ For
1h. Myla P. Lai-Goldman	✔ For
1i. Stephen H. Lockhart	✔ For
1j. Douglas A. Michels	✔ For
1k. Paolo Pucci	✔ For
2. Advisory vote to approve named executive officer compensation.	✔ For
3. Ratification of the appointment of our independent registered public accounting firm for 2026.	✔ For
4. Shareholder proposal regarding an independent Board Chair policy.	✘ Against
NOTE: Such other business as may properly come before the meeting or any adjournment thereof.	

Prefer to receive an email instead? While voting on www.ProxyVote.com, be sure to click "Delivery Settings".